Relevant Human Factors for Research Software Engineering

PASC22, Minisymposium, 28.06.2022, Basel



Research Software Development at DLR

Some background

- More than 10,000 employees working in > 50 institutes at 30 different locations
- ~20% of DLR employees involved in software development
- Variety of fields, maturity, and technologies: https://doi.org/10.1145/3387940.3392244

DLR Software Engineering Initiative

- Activities started in 2005 as part of DLR's quality assurance program
- Since 2017 focus moved more and more on research software development aspects
- Work is driven by the DLR institute for Software Technology and funded by DLR IT





Typical "Software Engineers" at DLR

Researchers

- Basic programming skills
- Contribute to existing software or develop small tools
- Main focus: Good research

Students

- Basic programming skills
- Contribute to existing software or develop prototypes
- Main focus: Get job / thesis done

Research Software Engineers

- Advanced level of software development skills
- Leading software projects or contribute as consultant
- Main focus: Good software and research





Typical "Software Engineers" at DLR

Researchers

- Basic programming skills
- Contribute to existing software or develop small tools
- Main focus: Good research

Students

- Basic programming skills
- Contribute to existing software or develop prototypes
- Main focus: Get job / thesis done

Research Software Engineers

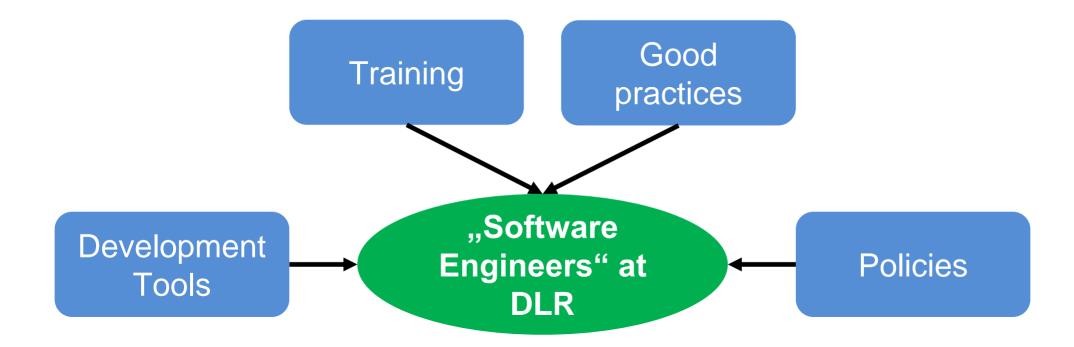
- Advanced level of software development skills
- Leading software projects or contribute as consultant
- Main focus: Good software and research



How to support such a heterogenous group to achieve the "right" level of software quality?



DLR Software Engineering Initiative

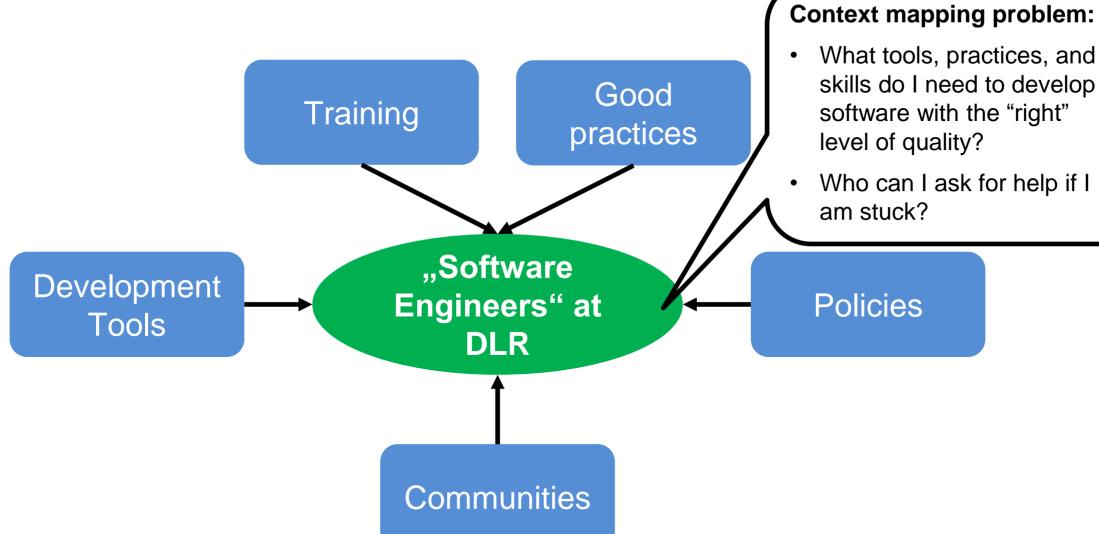




DLR Software Engineering Initiative Context mapping problem: What tools, practices, and skills do I need to develop Good **Training** software with the "right" practices level of quality? Who can I ask for help if I am stuck? "Software Development **Engineers**" at **Policies** Tools DLR



DLR Software Engineering Initiative





How to foster the Establishment of Communities across DLR?

Communities help to address the context mapping problem:

- Concretize DLR recommendations and standardize practices on the right level of granularity
- Establish a trusted network of contact persons

Challenges

- Varying motivations and backgrounds
- High fluctuation of persons
- Culture of "working on your own"





How to foster the Establishment of Communities across DLR?

• Communities help to address the context mapping problem:

- Concretize DLR recommendations and standardize practices on the right level of granularity
- Establish a trusted network of contact persons

Challenges

- Varying motivations and backgrounds
- High fluctuation of persons
- Culture of "working on your own"

Current approach at DLR

- Establish a stable DLR-wide community on institute-level
- Establish low-threshold opportunities for experience exchange



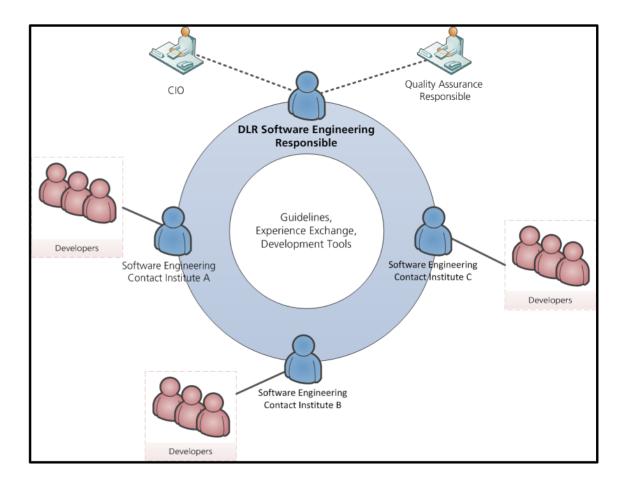


DLR Software Engineering Network

 Idea: Establish a stable community across DLR institutes which provides the basis for institute-specific communities!

Concept:

- Software engineering contacts coordinate institute-wide strategy and foster the creation of institute-specific communities
- Members of the network work together on specific topics to improve conditions for software development at DLR
- Official committee established via DLR's quality policy to increase management visibility



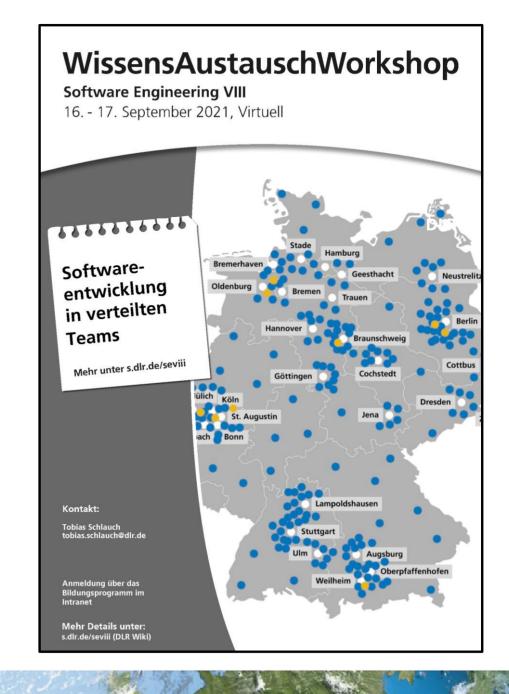


Knowledge Exchange Workshops

• Idea: Organize a yearly software engineering event to actively involve DLR researchers and to foster exchange!

Concept:

- Intensive 2 days workshop with focus on a main topic
- Active involvement of the participants through interactive formats such as posters sessions, software architecture speed dating, group work, etc.
- Social event
- Talk program consisting of DLR-internal contributions
- Invited external speakers
- Results are shared via the DLR SoftwareEngineering.Wiki





Knowledge Exchange Workshops (cont.)

Overall:

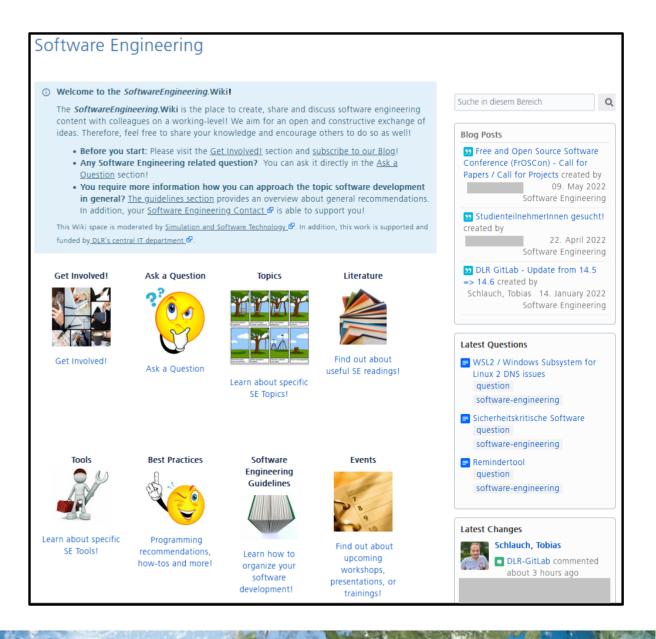
- 461 participants
- 58 participants per workshop in average

| # | Topic | # Participants | Date | Location |
|---|--|----------------|----------------|------------------|
| 1 | Kick-Off | 57 | November 2014 | Braunschweig |
| 2 | Tools and Processes | 56 | April 2015 | Köln |
| 3 | Open and Inner Source | 53 | April 2016 | Oberpfaffenhofen |
| 4 | Software Architecture | 52 | April 2017 | Berlin |
| 5 | Embedded Systems | 47 | May 2018 | Bremen |
| 6 | Software Engineering for Data Science | 55 | May 2019 | Jena |
| 7 | Software Development Process and Software Architecture | 70 | September 2020 | Online |
| 8 | Software Development in distributed Teams | 71 | September 2021 | Online |
| 9 | Inner Source and Legacy Code | ?? | September 2022 | Berlin? |



DLR SoftwareEngineering.Wiki

- Idea: Provide a central place to exchange software engineering content and find contacts at DLR!
- Concept:
 - Actively moderated
 - Everyone can read, contribute, and comment on content
 - Pre-structured Wiki space
 - · Blog for announcing news
 - Established in April 2013, > 500 Wiki pages,
 > 250 blog posts



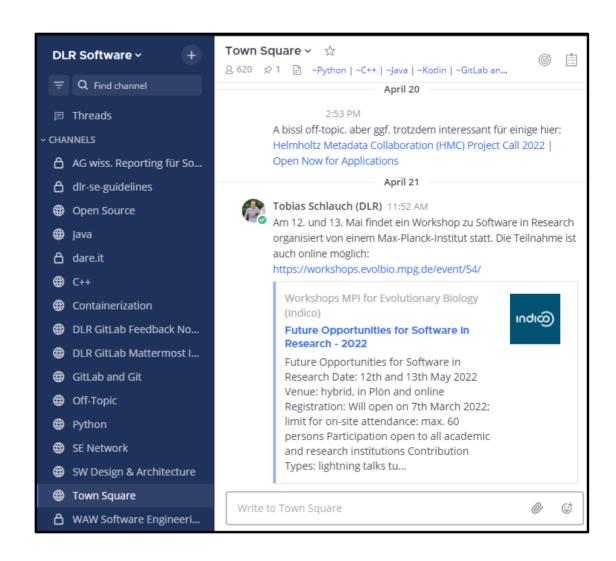


DLR Software Mattermost Team

• **Idea:** Make it easier to discuss software engineering related topics and ask questions!

Concept:

- Establish the DLR Software Team using the Mattermost service
- Actively moderated
- Everyone can join into channels and create public/private channels for their own purposes
- Topic channels link back to Wiki topic pages
- Established in early 2021, > 600 participants, 25 public channels, > 8000 messages





Future Plans

- Work towards a culture of "Inner Source" to establish communities around important tool across DLR:
 - Inner Source: Apply open source development practices to software development inside an organization
 - DLR GitLab instance provides technical basis but the cultural development is the actual challenge!
- Collect more information about individuals and communities inside DLR
 - Apply methods from the social sciences to collect facts about software development at DLR
 - Important to identify actual problems and to find out about the current status





Summary

- DLR's software engineering initiative provides the overall environment for software engineers at DLR. But what is required in the concrete case?
- Communities help to address the context mapping problem:
 - Concretize DLR recommendations and standardize practices on the right level of granularity
 - Establish a trusted network of contact persons
- DLR follows a combined top-down and bottom-up approach with regard to community building:
 - Establish a stable DLR-wide community to foster creation of institute-specific communities
 - Establish low-threshold opportunities for experience exchange to foster creation of more focused DLRwide communities
- Future plans
 - Work towards a culture of "Inner Source" to establish communities around important tool across DLR
 - Collect more information about individuals and communities inside DLR to identify actual problems and to find out about the current status



Copyright and License Information

- All content is licensed under Attribution 4.0 International (CC BY 4.0) with the following exceptions:
 - DLR logo, slide layout, DLR locations map on slide 2: © German Aerospace Center. All rights reserved.
 - Hand circle image on slide 8/9: License: CC0 1.0
 - Road that leads to the Valley on slide 15: © sacks08, License: CC BY 2.0
 - Philae landing on comet 67 P/Churyumov-Gerasimenko on slide 18: © German Aerospace Center, License: CC BY 3.0



Thank you! What are your Questions? Tobias.Schlauch@dlr.de www.DLR.de/sc @TobiasSchlauch